

STRATEGIC PLAN 2016 → 2021 → 2031



**Moline, Illinois
May 2016**



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CITY OF MOLINE STRATEGIC PLANNING

Strategic Planning Model for the City of Moline

Value-based principles that describe the preferred future in 15 years

VISION

**Destination
“You Have Arrived”**

Strategic goals that focus outcome-base objectives and potential actions for 5 years

PLAN

**Map
“The Right Route”**

Focus for one year – a work program: policy agenda for Mayor and Council, management agenda for staff; major projects

EXECUTION

**Itinerary
“The Right Direction”**

Principles that define the responsibility of city government and frame the primary services – core service businesses

MISSION

**Vehicle
“The Right Bus”**

Personal values that define performance standards and expectations for employees

CORE BELIEFS

**Fuel
“The Right People”**

CITY OF MOLINE VISION 2031

Moline Vision 2031

MOLINE 2031
is a *VIBRANT RIVER CITY*⁽¹⁾
with an *ALIVE DOWNTOWN*,⁽²⁾ *DYNAMIC*
GROWTH SOUTH OF THE ROCK RIVER⁽³⁾
and a variety of *LIVABLE NEIGHBORHOODS*.⁽⁴⁾

MOLINE 2031
has *QUALITY EDUCATION OPPORTUNITIES*,⁽⁵⁾
a *STRONG LOCAL ECONOMY WITH DIVERSE JOBS*,⁽⁶⁾
ATTRACTIVE AND THRIVING MAJOR CORRIDORS⁽⁷⁾
and *OPPORTUNITIES FOR A HEALTHY AND*
ACTIVE LIFESTYLE⁽⁸⁾

**MOLINE –
River Gateway to Opportunities**

Moline Vision 2031

PRINCIPLE 1

VIBRANT RIVER CITY

► Means

1. Young adults and families attracted to living here and raising their families
2. Quality and accessible parks and athletic fields for recreation and tournaments
3. Increased population in the City
4. Increased housing opportunities for diverse lifestyles
5. Reputation as the place to live, and the place to do business
6. Unique riverfront development with distinctive features
7. Network of paths and trails connecting various community destinations and the Quad Cities

PRINCIPLE 2

ALIVE DOWNTOWN

► Means

1. iWireless Center serving as a regional destination for sports and entertainment
2. Rail station surrounded by transit-oriented development
3. Quality office space with high occupancy rate
4. People living in Downtown with choices of quality residential units
5. High quality, locally owned restaurants attracting residents and the Quad Cities
6. Convenient, affordable parking
7. Beautiful inviting area linked to the River
8. Things to do: entertainment, shopping, sports activities, cultural arts and community events

PRINCIPLE 3
DYNAMIC GROWTH SOUTH OF THE
ROCK RIVER

► **Means**

1. Residential development on Indian Bluffs with mixed housing types and price points at Case Creek, Bealer Farms and Pryce Farms
2. Airport Business Park developed with high occupancy
3. Successful retail business serving the area
4. Quality parks and athletic fields
5. Expanded air service with larger jets and more direct flights
6. Expanded City services including a police substation, fire station and library
7. People make the choice to live here versus Iowa

PRINCIPLE 4
LIVABLE NEIGHBORHOODS

► **Means**

1. Residents feel secure and are safe at home and in their neighborhood
2. Well maintained, quality neighborhood infrastructure: streets, utilities, sidewalks, alleys, storm water management
3. Strong neighborhood associations in which residents are highly involved and taking responsibility for their neighborhood
4. High percentage of homeownership in single family homes
5. Convenient access to quality parks and recreational amenities
6. Preservation of neighborhood character and charm
7. Walkable neighborhoods linked to community destinations

PRINCIPLE 5

QUALITY EDUCATION OPPORTUNITIES

► Means

1. Western Illinois University developed as a four year institution with graduate programs and linked to the needs of the community and employers
2. Recognition as one of the top public schools in the Quad Cities
3. City-School working collaboratively as partners to address community issues
4. Expanded vocational training opportunities available in Moline
5. Modernized schools with technology and other educational tools
6. Opportunities for lifelong learning through Black Hawk Community College and Western Illinois University

PRINCIPLE 6

STRONG LOCAL ECONOMY WITH DIVERSE JOBS

► Means

1. John Deere Corporation headquarters and other offices and plants
2. I-74 bridge completed facilitating movement from Illinois to Iowa
3. SouthPark Mall area reconfigured with expanded retail and entertainment businesses
4. Small businesses starting up and growing
5. Expanded airport with larger planes and more direct flights to major destinations
6. Variety of retail businesses: locally owned, national chains and destination
7. Support for an entrepreneurial spirit with investments in new and emerging businesses

PRINCIPLE 7
ATTRACTIVE AND THRIVING
MAJOR CORRIDORS

► **Means**

A. Avenue of the Cities

1. Well maintained and upgraded buildings – attractive and beautiful without blight
2. Variety of retail businesses
3. Easy access to businesses from the street with convenient parking for businesses and customers
4. Variety of restaurants: chain to locally owned

B. John Deere Road

1. Attractive and beautiful corridor
2. Variety of restaurants
3. Successful reconfigured SouthPark Mall with entertainment and retail for the region
4. Destination retail attracting visitors for the weekend
5. Easy access and convenient parking
6. Regional destination for shopping and eating

PRINCIPLE 8
OPPORTUNITIES FOR A HEALTHY AND
ACTIVE LIFESTYLE

► **Means**

1. Biking, walking and running trails connecting the City and linked to the region
2. Top quality athletic fields for recreation and tournaments
3. Variety of recreation programs and activities for all generations
4. Top quality, well designed and well maintained parks with a variety of unique amenities located throughout the City
5. Convenient access to the river for recreational activities and competition
6. Availability of top quality medical and healthcare services

MOLINE CITY GOVERNMENT: MISSION AND SERVICE PRIORITIES

Moline City Government: Mission

The MISSION of MOLINE CITY GOVERNMENT

is to act in a FINANCIALLY RESPONSIBLE ⁽¹⁾ manner

while providing QUALITY AND EFFICIENT CITY SERVICES ⁽²⁾

and creating a SUSTAINABLE CITY. ⁽³⁾

Moline City Government: Mission

PRINCIPLE 1

FINANCIALLY RESPONSIBLE

► Means

1. Delivering defined City service in the most cost effective and efficient manner
2. Developing budgets balancing service demands and organization capacity
3. Using debt in a responsible manner
4. Collaborating with other governments to reduce the cost of services and City government
5. Providing sufficient revenues to support defined services and service levels while investing in the City's future
6. Maintaining financial reserves consistent with City policies and national standards
7. Evaluating City processes and making cost reduction process improvements

PRINCIPLE 2

QUALITY AND EFFICIENT CITY SERVICES

► Means

1. Providing adequate resources to support the delivery of defined City services and service levels
2. Hiring, developing, and retaining a top quality City workforce dedicated to serving the Moline community
3. Providing well designed, well maintained City facilities and infrastructure
4. Maintaining a high level of customer satisfaction
5. Providing a timely response to an emergency and nonemergency call for service
6. Planning for manager and employee succession
7. Providing the training and tools to do the job

PRINCIPLE 3

SUSTAINABLE CITY

► Means

1. Balancing personal livability, environmental stewardship, economic opportunity and community building
2. Developing and maintaining an effective storm water management system
3. Providing well built and well maintained City facilities and infrastructure
4. Investing in City infrastructure and facilities to support future growth and economic expansion
5. Incorporating "green" and "sustainable" practices into City facilities and operations

Moline City Government City Services

NO CHOICE: CORE SERVICES

Govern the City

Manage public records

Plan, manage storm water system

Plan for, respond to and recover from an emergency

Manage and respond to public information requests

CHOICE: DAILY LIVING

Provide, treat and distribute water

Collect, treat and dispose wastewater

Plan, build and maintain roads and bridges

Patrol the community

Prevent and suppress fires

Enforce laws and ordinances

Provide emergency medical services and transport

Remove snow

Plan for the City's future

Collect, dispose solid waste

Operate 9-1-1 Communications/Dispatch Center

CHOICE: QUALITY OF LIFE

**Plan, build and maintain parks:
active and passive, community and neighborhood**

Maintain alleys

Seek compliance/enforce housing and nuisance codes

Support the iWireless Center

Recycle solid waste: residential and commercial

Manage traffic flow and control

Stimulate economic growth

Investigate crimes and prepare cases for prosecution

Plan, build and maintain trails, bike lanes

COMMUNITY ADD-ONS: ENRICH LIVES

Operate Public Library

**Plan, build and maintain athletic fields:
recreation and national tournaments**

Participate in Metropolitan Gang Task Force

Support Renew Moline

Preserve the environment and natural resources

Plan, build and maintain sidewalks

Regulate land uses and development quality

Support small business promotion and marketing

Provide parking management and enforcement

OTHER CITY SERVICES

Plan, maintain specialty parks: disc golf, dog park, etc.

Plan, build and maintain streetscapes and medians

Collect and dispose of leaves

Preserve Moline's history and heritage

Operate and maintain a marina and boat launches

Support and fund community events

Plant, maintain and trim trees and landscaping

Inform the community: residents and businesses

Review and approve plans, inspect buildings

Provide recreational classes, programs and activities

Maintain and operate Aquatic Center

Support community events sponsored by others

Operate and maintain cemeteries

Support and fund community organizations

Provide housing assistance and manage housing units

Manage open space

Operate and manage the Garden Center

CITY OF MOLINE PLAN 2016 – 2021

City of Moline

Goals 2021

Financially Strong City with Cost-Effective Services

Strong Local Economy – The Confidence to Invest

Moline – Great Place To Live

Upgrade City Infrastructure and Facilities

Goal 1

Financially Strong City with Cost-Effective Services

OBJECTIVES

1. Deliver City services in the most cost-effective and efficient manner
2. Adequate revenues to support defined and prioritized City services
3. Strong City – resident partnerships working together for community betterment
4. Align City services to available resources

VALUE TO RESIDENTS

1. Moline is an affordable place to live
2. Value for your tax dollars and fees
3. Quality City services delivered in an efficient manner
4. Competitive cost of government
5. City is responsive to the needs of residents
6. Convenient, customer-friendly City services.

**SHORT TERM CHALLENGES
AND OPPORTUNITIES**

1. Unfunded City liabilities: pension, post retirement health benefits
2. Restrictions in labor contracts: minimum staffing levels, changing services/service levels
3. Increasing City operational costs
4. 76% of Budget: personnel costs
5. Increasing productivity and reducing costs of City operations and service delivery through process improvements and outsourcing
6. Salary increases greater than revenues

**LONG TERM CHALLENGES
AND OPPORTUNITIES**

1. Potential legislative actions impacting City services, operations and revenues: TIF, property tax freeze, body cameras/in car cameras for police
2. Reduced outside funding sources: grants and funding from State of Illinois and Federal government
3. Parks/Library funding vs. Public Safety Pensions: property tax choice
4. Funding for information technology and security
5. Stagnant revenues mean City service reductions or eliminations
6. Lack of funding for training and development
7. Maintaining “AA” bond rating
8. Aging City workforce with upcoming retirements

POLICY ACTIONS 2016 – 2017

1. Pension Liability
2. Grants Development Strategy
3. Training, Development Certification
4. Healthcare Cost Containment
5. Succession Planning and Process
6. Corporate Communications Plan/Position

PRIORITY

- | |
|--------------|
| Top Priority |
| Mod Priority |
| Mod Priority |

MANAGEMENT ACTIONS 2016 – 2017

1. City Owned Land Disposal
2. Classification and Compensation Restructure

PRIORITY

- | |
|---------------|
| High Priority |
|---------------|

MANAGEMENT IN PROGRESS 2016 – 2017

1. Police Captain: Hiring
2. Migration to Prairie Cat Catalog
3. Stormwater Billing System: Update
4. Summer Reading 2016 – “Read for the Win”
5. Consolidated 9-1-1 Communications Center
6. City Health Plan Finalization
7. Recruitments and Selection
 - a) Firefighter/Paramedic
 - b) Police Officer
8. Library Strategic Plan: Completion
9. GIS Updates: 2014 Aerial Photos
10. “Booked for the Night” Gala
11. Public Works: Hiring
12. Window Server 2003: Elimination
13. Records Retention Plan
14. Labor Contracts
 - a) UAW Local 2282
15. Station Alerting System: Upgrade (P25 Compliance)
16. Fire Mentoring Program: Development
17. Human Resources Handbook
18. Wi-Fi for Police – Arbitrator Uploads
19. Library Public Computers/Workstations: Replacement
20. Fire Standard Operating Guidelines

MANAGEMENT IN PROGRESS 2016 – 2017

(Continued)

21. IT Consolidation: Library and City Network Services and Resources
22. Riverside Cemetery Mapping
23. Bond Refinancing on Service 2007
24. Fire Rapid Response Team: Development
25. Fire Administrator Position: Proposal, Funding
26. Fire Captain Relocation to Station 2
27. Self Contained Breathing Apparatus Replacement (Grant Funded)
28. Vacant City Owned Land Property Sale
29. Affordable Care Analysis: Impact Analysis
30. Pension Reform: State Advocacy

ON THE HORIZON 2017 – 2021

1. City Performance Metrics/Benchmarking System
2. Sales Tax Growth
3. Reserves Policy
4. Police Staffing: Evaluation, Proposal, Funding
5. 3rd Ambulance: Direction
6. Financial Trend Report
7. Police Performance Evaluation System: Development
8. Citywide Performance Evaluation System
9. Paperless Accounts Payable Process (Laser Fiche)
10. FLSA Guidelines
11. IVR (Integrated Voice Response) System Language Translation: Direction, Funding
12. 5 Year Technology Plan/ERP Software
13. Library Facilities and Services, Service Level and Funding
14. Community Survey: Direction
15. Budget Restructure Format/Process: Profit Centers Analysis
16. State of Illinois Impact Report
17. Fire Software
18. Policies for Mobile Use (Overtime)
19. Body Armor for Firefighters
20. Body Worn Cameras (Potential State Mandate)

Goal 2

Strong Local Economy – The Confidence to Invest

OBJECTIVES

1. Retain and expand local businesses
2. Expand commercial development along John Deere Road Corridor
3. Expand commercial development along Avenue of the Cities
4. Develop Western Illinois University Campus and Riverbend Commons

VALUE TO RESIDENTS

1. Businesses making the choice to locate in Moline
2. Our kids can stay, return from college
3. Expanded tax base reducing the tax burden on homeowners
4. Convenience: close proximity to work, shopping
5. Businesses investing in our community
6. Reputation: great place to have a business

**SHORT TERM CHALLENGES
AND OPPORTUNITIES**

1. Little or no residential development
2. State of Illinois legal framework impacting business development and investment: tax structure, minimum wage, TIF regulations, annexation
3. Perception of Iowa: lower taxes and fees
4. Strong investment in Iowa: single family homes, industrial development
5. Developer reliance and expectations of City economic incentives

**LONG TERM CHALLENGES
AND OPPORTUNITIES**

1. Perception: Illinois schools not as good as Iowa schools
2. Higher labor costs in Illinois: minimum wage, workers comp, unemployment
3. Reasons: why should I live here or have a business here
4. Impression Iowa – a better place to live
5. Competition from Iowa cities in the Quad Cities region
6. Lack of land availability with infrastructure for industrial development
7. Lack of major chain restaurants

POLICY ACTIONS 2016 – 2017

	PRIORITY
1. Restaurant/Retail Attraction Strategy	Top Priority
2. John Deere Road Corridor Business Development	Top Priority
3. Residential Development: 9 Homes (2016), 18 Homes (2017)	High Priority
4. Spiegel Building Development	High Priority
5. SouthPark Mall Revitalization	Mod Priority

MANAGEMENT IN PROGRESS 2016 – 2017

1. Fire Business and Hazardous Materials Inspection: Review
2. Avadyne/H & R Accounts Development
3. Chick-fil-A Development
4. QCCVB: Mens ISC World Series Fastball Tournament
5. Mills at Riverbend Commons: Development Agreement
6. Power Wash Development
7. Air Service Expansion (Chamber of Commerce)

MANAGEMENT ACTIONS 2016 – 2017

	PRIORITY
1. Chase Building Development	Top Priority
2. Multi Modal Station/Hotel Development	Top Priority
3. Garfield School Development	Top Priority
4. Residential Development on 6 th Avenue	High Priority

MAJOR PROJECTS 2016 – 2017

1. I-74 Bridge Project

ON THE HORIZON 2017 – 2021

1. East End TIF District: Creation
2. Riverbend Commons Phase 1B/2
3. Façade Improvements Program: Revision, Funding
4. 5th Avenue Building Renovations
5. Parking in Downtown
6. Downtown Bars Action Plan (with Bar Owners)
7. Market Square/Collector Center Development
8. Western Illinois University Campus Development Phase III
9. Old Kone Building Reuse/Redevelopment
10. Midland Davis Scrap Yard Relocation
11. Highway 150/Highway 6: Development Agreement
12. Light Manufacturing Development Strategy
13. Spec Building Package at Airport Business Park (Airport Authority)
14. Conference/Convention Center Attraction Strategy
15. Kone Building: Direction
16. SSA: Public Education Program for Small Business
17. Indoor Sports Tournaments Complex

Goal 3

Moline – Great Place To Live

OBJECTIVES

1. Increase major corridor vibrancy with more retail, restaurants, and expanded activities
2. Increase City population
3. Develop quality of life amenities that make people want to live in Moline

VALUE TO RESIDENTS

1. Individuals make the choice to live in Moline
2. Improved home and property values
3. Range of quality housing choices for all stages of life
4. Convenient living with easy access to services and amenities
5. Choices for your leisure time
6. Feel safe and stay secure

**SHORT TERM CHALLENGES
AND OPPORTUNITIES**

1. Attracting quality of life businesses: restaurants and retail
2. Decline in older neighborhoods with aging housing stock needing upgrade, repairs or modernization
3. Funding for quality of life amenities to make Moline a more desirable place to live
4. Reducing visual blight and irresponsible property owners and tenants
5. Lack of indoor programming and athletic game space

**LONG TERM CHALLENGES
AND OPPORTUNITIES**

1. Growing senior population with increasing service demands
2. Lack of higher price homes in Moline
3. Working with School District on community issues: school closings, plans for the future
4. Reactive vs. proactive law enforcement
5. 3 to 4 year waiting list for CDBG funding for property upgrades
6. Staffing for code enforcement

POLICY ACTIONS 2016 – 2017

- 1. Avenue of the Cities Redevelopment
- 2. Marketing Program “Why Moline”
- 3. Prospect Park Pavilion: Direction
- 4. Tennis/Pickleball Court

PRIORITY

- Top Priority
- High Priority
- Mod Priority

MANAGEMENT ACTIONS 2016 – 2017

- 1. Free Citywide Wi-Fi Internet Service
- 2. Nuisance Properties Acquisition for Rehabilitation and Resale

PRIORITY

- High Priority

MANAGEMENT IN PROGRESS 2016 – 2017

- 1. The Point Development: Close on Property
- 2. Hawk Hollow Development
- 3. Summer Youth Camp at Green Valley
- 4. Programming Special Events Calendar
- 5. Consolidated Plan: Update
- 6. Urban Housing TOD Study (Technical Assistance)
- 7. NSP 2 Closeout
- 8. Subdivision Administrative Guidebook
- 9. North Slope Improvement

MAJOR PROJECTS 2016 – 2017

- 1. McCandless Park: Pavilion
- 2. Millennium Park Playground Replacement: Funding
- 3. Autumn Trails Development: Agreement, Foreclosure, Construction
- 4. Riverside Tennis Courts (Fund Raising)

ON THE HORIZON 2017 – 2021

1. Schools Strategy
2. Older Homes Remodel/Modernization Program
3. Deer Population Management
4. CDC: Development
5. South of Rock River Development Plan
6. Spray Park: Direction
7. I-74 Area Development Plan
8. Bealer Residential Development
9. Pryce Farms Resident Development
10. Case Creek Residential Development
11. Citywide Comprehensive Plan: Update
12. Parks Parking Lots: Repairs, Funding
13. Recreation Facility: Direction, Funding
14. Rental Registration and Inspection Program
15. Riverside Pavilion: Upgrade
16. Teen Council Development
17. Fruitland Annexation
18. Marquis Harbor Lease

Goal 4

Upgrade City Infrastructure and Facilities

OBJECTIVES

1. Upgrade quality of streets and sidewalks
2. Well maintained utility system
3. Well maintenance City buildings and facilities

VALUE TO RESIDENTS

1. Reliable delivery of City services
2. Better quality streets, sidewalks, and alleys
3. Convenient access to City facilities and services
4. City facilities that promote organization efficiency and productivity
5. Improved appearance of City facilities and infrastructure

**SHORT TERM CHALLENGES
AND OPPORTUNITIES**

1. Aging and deteriorating City infrastructure: residential streets, water mains, sewer lines, sidewalks, alley, facilities
2. Inadequate funding for City infrastructure maintenance and replacement
3. Falling further behind in infrastructure maintenance and repairs
4. Funding for new City infrastructure to support economic growth and residential development
5. Deferred maintenance of City buildings and facilities
6. Water discoloration in certain neighborhoods
7. Increasing regulations and new requirements impacting infrastructure and service delivery

**LONG TERM CHALLENGES
AND OPPORTUNITIES**

1. Increasing long term funds for residential streets and alleys: maintenance and upgrades
2. Decreasing funding from State and Federal grants
3. Lack of sidewalks, trails and on-street bikeways
4. Poor appearance and congestion at John Deere Road and I-74
5. Funding for playground replacement for 2016 and beyond
6. Funding for ADA Compliance: bike trails and sidewalks

POLICY ACTIONS 2016 – 2017

1. City Building Maintenance Plan
2. Red Water Solution
3. City Infrastructure Plan: Funding
4. Sidewalk Policy and Funding

PRIORITY

- | |
|---------------|
| Top Priority |
| High Priority |
| High Priority |

MANAGEMENT ACTIONS 2016 – 2017

1. Fiber Optic Cable in Public ROW

PRIORITY

MANAGEMENT IN PROGRESS 2016 – 2017

1. River Multi-Modal Transportation Plan: Adoption
2. ISAWWA Visitation Day at Drinking Water Plant
3. Water Division Customer Service Improvements
4. South Slope Wastewater Treatment Plant Discharge Permit: Actions to Address Special Conditions
5. South Slope Wastewater Treatment Plant Collection Area Study
6. Compressed Natural Gas: Vehicle Purchase
7. GPS/AVL Locators on All Public Works Vehicles
8. Rock Island Arsenal: Proposal for Water and Sewer Service

MAJOR PROJECTS 2016 – 2017

1. Green Valley Diamond #6 and #7 Scoreboard Replacement
2. McCandless Park Shelter Demolition and Replacement
3. Fire Station 3 and 4 Roof Replacement
4. South Slope Thickener and Roof Project
5. Green Valley Park: Fields #5 Champion Field
6. LED Lighting Upgrades for Buildings and Facilities (with Mid American)
7. Server Room HVAC Installation
8. Fiber Optic Network: RFP
9. Server Room Fire Suppression RFP
10. Police Surveillance Cameras: Upgrade RFP
11. Municipal Services Radio System Replacement
12. LT2 Source Water Monitoring (Drinking Supply)
13. Millennium Park: Enhancements
14. Sylvan Island Bridge
15. North Slope Wastewater Treatment Plant Improvements
16. Public Electric Vehicle Charging Stations Location and Installation
17. Ben Butterworth Bike Path: Improvements
18. Water Plant Rehabilitation Project
19. North/South Bike Sharrow: One Location
20. Brick Sidewalks in Downtown: Re-Setting

ON THE HORIZON 2017 – 2021

1. Riverside Cemetery – 1916 Mausoleum: Major Maintenance
2. Moline Memorial Cemetery: New Section
3. Bike Share Feasibility Study
4. Stormwater Utility New Measurements
5. Fire/Finance Building Upgrade: Direction, Funding
6. 24th Avenue Sidewalk
7. Inflow and Infiltration (Private Infrastructure Sources)
8. Indoor Recreation Facility: Evaluation Study
9. Infrastructure Plan for South of Rock River
10. Parks ADA Compliance
11. Alley Maintenance/Upgrade Policy and Funding
12. Utility Chapter 34 – Water, Wastewater, Stormwater
13. Bike/Pedestrian Connectivity Plan: Projects, Funding
14. Ben Butterworth Parkway Widening Project
15. Fire Station (Airport/South Development)
16. 52nd Extension (through Green Valley to 60th Street)

CITY OF MOLINE ACTION AGENDA 2016 – 2017

City of Moline

Policy Agenda 2016 – 2017

TOP PRIORITY

Restaurant/Retail Attraction Strategy

John Deere Road Corridor Business Development

City Building Maintenance Plan

Avenue of the Cities Redevelopment

Pension Liability

HIGH PRIORITY

Marketing Program “Why Moline”

Residential Development: 9 Homes (2016), 18 Homes (2017)

Spiegel Building Development

Red Water Solution

City Infrastructure Plan: Funding

MODERATE PRIORITY
Grants Development Strategy
Training and Development Certification
Prospect Park Pavilion: Direction
SouthPark Mall Revitalization

City of Moline

Management Agenda 2016 – 2017

TOP PRIORITY

Chase Building Development

Multi-Modal Station/Hotel Development

Garfield School Development

HIGH PRIORITY

Residential Development on 6th Avenue

City Owned Land Disposal

Free Citywide Wi-Fi Internet Service

City of Moline

Management in Progress 2016 – 2017

Police Captain: Hiring
Migration to Prairie Cat Catalog
Stormwater Billing System: Update
Summer Reading 2016 – “Read for the Win”
Consolidated 9-1-1 Communications Center
City Health Plan Finalization
Recruitments and Selection: Firefighter/Paramedic, Police Officer
Library Strategic Plan: Completion
GIS Updates: 2014 Aerial Photos
“Booked for the Night” Gala
Public Works: Hiring
Window Server 2003: Elimination
Records Retention Plan
Labor Contracts: UAW Local 2282
Station Alerting System: Upgrade (P25 Compliance)

Fire Mentoring Program: Development
Human Resources Handbook
Wi-Fi for Police – Arbitrator Uploads
Library Public Computers/Workstations: Replacement
Fire Standard Operating Guidelines
IT Consolidation: Library and City Network Services and Resources
Riverside Cemetery Mapping
Bond Refinancing on Service 2007
Fire Rapid Response Team: Development
Fire Administrator Position: Proposal, Funding
Fire Captain Relocation to Station 2
Self Contained Breathing Apparatus Replacement (Grant Funded)
Vacant City Owned Land Property Sale
Affordable Care Analysis: Impact Analysis
Pension Reform: State Advocacy
Fire Business and Hazardous Materials Inspection: Review
Avadyne/H & R Accounts Development
Chick-fil-A Development
QCCVB: Mens ISC World Series Fastball Tournament
Mills at Riverbend Commons: Development Agreement

Power Wash Development
Air Service Expansion (Chamber of Commerce)
The Point Development: Close on Property
Hawk Hollow Development
Summer Youth Camp at Green Valley
Programming Special Events Calendar
Consolidated Plan: Update
Urban Housing TOD Study (Technical Assistance)
NSP 2 Closeout
Subdivision Administrative Guidebook
North Slope Improvement
River Multi-Modal Transportation Plan: Adoption
ISAWWA Visitation Day at Drinking Water Plant
Water Division Customer Service Improvements
South Slope Wastewater Treatment Plant Discharge Permit
South Slope Wastewater Treatment Plant Collection Area Study
Compressed Natural Gas: Vehicle Purchase
GPS/AVL Locators on All Public Works Vehicles
Rock Island Arsenal: Proposal for Water and Sewer Service

City of Moline

Major Projects 2016 – 2017

I-74 Bridge Project

McCandless Park: Pavilion

Millennium Park Playground Replacement: Funding

Autumn Trails Development: Agreement, Foreclosure, Construction

Riverside Tennis Courts (Fund Raising)

Green Valley Diamond #6 and #7 Scoreboard Replacement

McCandless Park Shelter Demolition and Replacement

Fire Station 3 and 4 Roof Replacement

South Slope Thickener and Roof Project

Green Valley Park: Fields #5 Champion Field

LED Lighting Upgrades for Buildings and Facilities (with Mid American)

Server Room HVAC Installation

Fiber Optic Network: RFP

Server Room Fire Suppression RFP

Police Surveillance Cameras: Upgrade RFP

Municipal Services Radio System Replacement
LT2 Source Water Monitoring (Drinking Supply)
Millennium Park: Enhancements
Sylvan Island Bridge
North Slope Wastewater Treatment Plant Improvements
Public Electric Vehicle Charging Stations Location and Installation
Ben Butterworth Bike Path: Improvements
Water Plant Rehabilitation Project
North/South Bike Sharrow: One Location
Brick Sidewalks in Downtown: Re-Setting